- (i) two such terms; or
- (ii) two such terms in addition to any unexpired term applicable at the time of appointment.

(Added Pub. L. 105–206, title I, §1201(a), July 22, 1998, 112 Stat. 714.)

§ 9507. Streamlined demonstration project authority

- (a) The exercise of any of the flexibilities under sections 9502 through 9510 shall not affect the authority of the Secretary of the Treasury to implement for the Internal Revenue Service a demonstration project subject to chapter 47, as provided in subsection (b).
- (b) In applying section 4703 to a demonstration project described in section 4701(a)(4) which involves the Internal Revenue Service—
 - (1) section 4703(b)(1) shall be deemed to read as follows:
 - "(1) develop a plan for such project which describes its purpose, the employees to be covered, the project itself, its anticipated outcomes, and the method of evaluating the project;";
 - (2) section 4703(b)(3) shall not apply;
 - (3) the 180-day notification period in section 4703(b)(4) shall be deemed to be a notification period of 30 days;
- (4) section 4703(b)(6) shall be deemed to read as follows:
- "(6) provides each House of Congress with the final version of the plan.";
- (5) section 4703(c)(1) shall be deemed to read as follows:
- "(1) subchapter V of chapter 63 or subpart G of part III of this title;";
- (6) the requirements of paragraphs (1)(A) and (2) of section 4703(d) shall not apply; and
- (7) notwithstanding section 4703(d)(1)(B), based on an evaluation as provided in section 4703(h), the Office of Personnel Management and the Secretary of the Treasury, except as otherwise provided by this subsection, may waive the termination date of a demonstration project under section 4703(d).
- (c) At least 90 days before waiving the termination date under subsection (b)(7), the Office of Personnel Management shall publish in the Federal Register a notice of its intention to waive the termination date and shall inform in writing both Houses of Congress of its intention.

(Added Pub. L. 105–206, title I, 1201(a), July 22, 1998, 112 Stat. 715.)

§ 9508. General workforce performance management system

- (a) In lieu of a performance appraisal system established under section 4302, the Secretary of the Treasury shall, within 1 year after the date of enactment of this section, establish for the Internal Revenue Service a performance management system that—
 - (1) maintains individual accountability by—
 (A) establishing one or more retention standards for each employee related to the work of the employee and expressed in terms of individual performance, and communicating such retention standards to employees;

- (B) making periodic determinations of whether each employee meets or does not meet the employee's established retention standards; and
- (C) taking actions, in accordance with applicable laws and regulations, with respect to any employee whose performance does not meet established retention standards, including denying any increases in basic pay, promotions, and credit for performance under section 3502, and taking one or more of the following actions:
 - (i) Reassignment.
 - (ii) An action under chapter 43 or chapter 75 of this title.
 - (iii) Any other appropriate action to resolve the performance problem; and
- (2) except as provided under section 1204 of the Internal Revenue Service Restructuring and Reform Act of 1998, strengthens the system's effectiveness by—
- (A) establishing goals or objectives for individual, group, or organizational performance (or any combination thereof), consistent with the Internal Revenue Service's performance planning procedures, including those established under the Government Performance and Results Act of 1993, subtitle III of title 40, Revenue Procedure 64–22 (as in effect on July 30, 1997), and taxpayer service surveys, and communicating such goals or objectives to employees;
- (B) using such goals and objectives to make performance distinctions among employees or groups of employees; and
- (C) using performance assessments as a basis for granting employee awards, adjusting an employee's rate of basic pay, and other appropriate personnel actions, in accordance with applicable laws and regulations
- (b)(1) For purposes of subsection (a)(2), the term "performance assessment" means a determination of whether or not retention standards established under subsection (a)(1)(A) are met, and any additional performance determination made on the basis of performance goals and objectives established under subsection (a)(2)(A).
- (2) For purposes of this title, the term "unacceptable performance" with respect to an employee of the Internal Revenue Service covered by a performance management system established under this section means performance of the employee which fails to meet a retention standard established under this section.
- (c)(1) The Secretary of the Treasury may establish an awards program designed to provide incentives for and recognition of organizational, group, and individual achievements by providing for granting awards to employees who, as individuals or members of a group, contribute to meeting the performance goals and objectives established under this chapter by such means as a superior individual or group accomplishment, a documented productivity gain, or sustained superior performance.
- (2) A cash award under subchapter I of chapter 45 may be granted to an employee of the Internal Revenue Service without the need for any approval under section 4502(b).